Special Issue on 'The Role of Leadership in EU Politics and Policy Making', guest editors Femke van Esch and Henriette Mueller

Collaborative Leadership in EMU Governance:

A Matter of Cognitive Proximity

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Online Appendix

1) Questionnaire of the Expert Survey

1. How would you following):	identify yourself?	(Choose one of the	following answers.	Please choose only	one of the		
Academic	Practitioner	Both	Other				
				elmut Kohl, France	ois Mitterrand		
2. Please provide your expert judgement about the <i>collaboration</i> between Helmut Kohl , François Mitterrand and Jacques Delors in the run up to the establishment of the European Economic and Monetary Union. (Please							
choose the appropriate response for each item):							
The trio collaborated well during the decision-making process leading	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree		
to the foundation of EMU.							
The trio decided collectively on their actions during the decision-making process leading to the establishment of EMU	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree		
The trio determined the speed and direction of their actions during the decision- making process on the establishment of EMU together.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree		
3. Please provide	your expert judgeme	ent about the succes	s of Helmut Kohl,	François Mitterra	nd and Jacques		
3. Please provide your expert judgement about the <i>success</i> of Helmut Kohl , François Mitterrand and Jacques Delors to realize their policy goals with regard to the establishment of the European Economic and Monetary							
Union. (Please choose the appropriate response for each item):							
The trio was successful in establishing EMU.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree		

The	Disagraa	Somewhat	Neutral	Somewhat	Agree	
	Disagree		Neutrai		Agree	
establishment of		Disagree		Agree		
EMU constituted						
the successful						
realization of the						
shared policy						
goals of Kohl,						
Mitterrand and						
Delors						
			oration between G			
		ne introduction of th	e Euro to the publi	c in 2002. (Please c	hoose the	
appropriate respon			1			
The trio	Disagree	Somewhat	Neutral	Somewhat	Agree	
collaborated well		Disagree		Agree		
in the run up to						
the introduction						
of the Euro to						
the public in						
2002.						
The trio decided	Disagree	Somewhat	Neutral	Somewhat	Agree	
collectively on	U	Disagree		Agree	0	
their actions in				8		
the run up to the						
introduction of						
the Euro.						
The trio	Disagree	Somewhat	Neutral	Somewhat	Agree	
determined the	Disagree	Disagree	ricultai	Agree	ngice	
speed and		Disagree		rigite		
direction of their						
actions in the run						
up to the						
introduction of						
the Euro to the						
public together.						
			- of Conhord Cohr	äden Teenne Chi	na and Domono	
	5. Please provide your expert judgement about the <i>success</i> of Gerhard Schröder , Jacques Chirac and Romano Prodi to realize their policy goals with regard to the introduction of the Euro to the public in 2002. (Please					
			duction of the Euro	to the public in 20	02. (Please	
	riate response for ea		NI tura 1	Compared at	A	
The trio was	Disagree	Somewhat	Neutral	Somewhat	Agree	
successful in		Disagree		Agree		
introducing the						
Euro to the						
public in 2002.						
The introduction	Disagree	Somewhat	Neutral	Somewhat	Agree	
of the Euro to		Disagree		Agree		
the public						
constituted the						
successful						
realization of the						
shared policy						
goals of						
Schröder, Chirac						
and Prodi.						
6. Please provide your expert judgement about the collaboration between Angela Merkel, Nicolas Sarkozy and						
			st fiscal support pag			
	the appropriate response for each item):					

	1	-	1	L		
The trio	Disagree	Somewhat	Neutral	Somewhat	Agree	
collaborated well		Disagree		Agree		
in the run up to						
the instatement						
of the fiscal						
support package						
in May 2010.						
The trio decided	Disagree	Somewhat	Neutral	Somewhat	Agree	
collectively on	U	Disagree		Agree	C	
their actions in		U		e		
the run up to the						
fiscal support						
package						
established in						
May 2010.						
The trio	Disagree	Somewhat	Neutral	Somewhat	Agree	
determined the	LISUGICO	Disagree	1,0000	Agree	1.5100	
speed and		LIBUGIOU		1.5.00		
direction of their						
actions in the run						
up to the fiscal						
support package						
together.						
	l your expert judgeme	nt about the succes	s of Angola Marks	Nicolas Sankarr	and Iosá	
	their policy goals v					
	appropriate respon			iiscai support packa	ige III 2010.	
The trio was		Somewhat	Noutrol	Somewhat	Agree	
successful in	Disagree		Neutral		Agree	
		Disagree		Agree		
establishing the						
fiscal support						
package in 2010. The	Discorrect	Somewhat	Neutral	Somewhat	A	
	Disagree		Neutral		Agree	
establishment of		Disagree		Agree		
the fiscal support						
package in 2010						
constituted the						
successful						
realization of the						
shared policy						
goals of Merkel,						
Sarkozy and						
Barroso.						
8. Please provide your expert judgement about the <i>collaboration</i> between Angela Merkel, Fançois Hollande and						
Jean-Claude Juncker in negotiating on the second and third fiscal support packages with the Syriza government in the first half of 2015. (Please choose the appropriate response for each item):						
The trio	Disagree	Somewhat	Neutral	Somewhat	Agree	
collaborated well		Disagree		Agree		
during the						
negotiations on						
the fiscal support						
packages with						
the Syriza						
government in						
the first half of	1	1		1		
2015.						

The trio decided collectively on their actions during the negotiations on the fiscal support packages with the Syriza government in the first half of 2015.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree		
The trio determined the speed and direction of their actions during the negotiations on the fiscal support packages with the Syriza government in the first half of 2015 together.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree		
Claude Juncker i	9. Please provide your expert judgement about the <i>success</i> of Angela Merkel , François Hollande and Jean-Claude Juncker in negotiating on the second and third fiscal support packages with the Syriza government in the first half of 2015. (Please choose the appropriate response for each item):						
The trio was successful in negotiating a third fiscal support package with the Syriza government in 2015.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree		
The negotiation of the third fiscal support package with the Syriza government in 2015 constituted the successful realization of the shared policy goals of Merkel, Hollande and Juncker.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree		