

Collaborative Leadership in EMU Governance: A Matter of Cognitive Proximity

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Online Appendix

1) Questionnaire of the Expert Survey

1. How would you identify yourself? (Choose one of the following answers. Please choose only one of the following):					
Academic	Practitioner	Both	Other		
2. Please provide your expert judgement about the <i>collaboration</i> between Helmut Kohl, François Mitterrand and Jacques Delors in the run up to the establishment of the European Economic and Monetary Union. (Please choose the appropriate response for each item):					
The trio collaborated well during the decision-making process leading to the foundation of EMU.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The trio decided collectively on their actions during the decision-making process leading to the establishment of EMU	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The trio determined the speed and direction of their actions during the decision-making process on the establishment of EMU together.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
3. Please provide your expert judgement about the <i>success</i> of Helmut Kohl, François Mitterrand and Jacques Delors to realize their policy goals with regard to the establishment of the European Economic and Monetary Union. (Please choose the appropriate response for each item):					
The trio was successful in establishing EMU.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree

The establishment of EMU constituted the successful realization of the shared policy goals of Kohl, Mitterrand and Delors	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
4. Please provide your expert judgement about the <i>collaboration</i> between Gerhard Schröder , Jacques Chirac and Romano Prodi in the run up to the introduction of the Euro to the public in 2002. (Please choose the appropriate response for each item):					
The trio collaborated well in the run up to the introduction of the Euro to the public in 2002.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The trio decided collectively on their actions in the run up to the introduction of the Euro.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The trio determined the speed and direction of their actions in the run up to the introduction of the Euro to the public together.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
5. Please provide your expert judgement about the <i>success</i> of Gerhard Schröder , Jacques Chirac and Romano Prodi to realize their policy goals with regard to the introduction of the Euro to the public in 2002. (Please choose the appropriate response for each item):					
The trio was successful in introducing the Euro to the public in 2002.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The introduction of the Euro to the public constituted the successful realization of the shared policy goals of Schröder, Chirac and Prodi.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
6. Please provide your expert judgement about the <i>collaboration</i> between Angela Merkel , Nicolas Sarkozy and José Barroso in the run up to the establishment of the first fiscal support package in May 2010. (Please choose the appropriate response for each item):					

The trio collaborated well in the run up to the instatement of the fiscal support package in May 2010.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The trio decided collectively on their actions in the run up to the fiscal support package established in May 2010.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The trio determined the speed and direction of their actions in the run up to the fiscal support package together.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
7. Please provide your expert judgement about the <i>success</i> of Angela Merkel, Nicolas Sarkozy and José Barroso to realize their policy goals with regard to the establishment of the fiscal support package in 2010. (Please choose the appropriate response for each item):					
The trio was successful in establishing the fiscal support package in 2010.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The establishment of the fiscal support package in 2010 constituted the successful realization of the shared policy goals of Merkel, Sarkozy and Barroso.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
8. Please provide your expert judgement about the <i>collaboration</i> between Angela Merkel, François Hollande and Jean-Claude Juncker in negotiating on the second and third fiscal support packages with the Syriza government in the first half of 2015. (Please choose the appropriate response for each item):					
The trio collaborated well during the negotiations on the fiscal support packages with the Syriza government in the first half of 2015.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree

The trio decided collectively on their actions during the negotiations on the fiscal support packages with the Syriza government in the first half of 2015.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The trio determined the speed and direction of their actions during the negotiations on the fiscal support packages with the Syriza government in the first half of 2015 together.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
9. Please provide your expert judgement about the <i>success</i> of Angela Merkel, François Hollande and Jean-Claude Juncker in negotiating on the second and third fiscal support packages with the Syriza government in the first half of 2015. (Please choose the appropriate response for each item):					
The trio was successful in negotiating a third fiscal support package with the Syriza government in 2015.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree
The negotiation of the third fiscal support package with the Syriza government in 2015 constituted the successful realization of the shared policy goals of Merkel, Hollande and Juncker.	Disagree	Somewhat Disagree	Neutral	Somewhat Agree	Agree